

Itaú Unibanco Holding S.A.



Executive Summary

1st Quarter 2009

Executive Summary

First Quarter of 2009

The table below shows selected information and performance indicators of Itaú Unibanco Holding S.A. ^(*)

The result and balances of the first quarter of 2008 correspond to the sum of the results and balances obtained by Itaú and Unibanco in that period.

Highlights - Managerial Criteria

R\$ million (except where indicated)

Statements of Income	1st Q/09	4th Q/08	1st Q/08
Net Income - Parent Company	2,015	1,871	2,784
Recurring Net Income	2,562	2,339	2,719
Managerial Financial Margin (1)	10,570	9,915	8,319
Income per Share (R\$)			
Consolidated Net Income per share (2)	0.49	0.46	0.68
Consolidated Recurring Net Income per share (2)	0.63	0.57	0.66
Number of Outstanding Shares - in thousands (3)	4,098,645	4,096,634	4,096,634
Book Value per share	10.98	10.66	10.12
Dividends/JCP net of taxes (4) (R\$ Million)	769	1,072	709
Dividends/JCP net of taxes (4) per share	0.19	0.26	0.21
Market Capitalization (5) (R\$ Million)	105,950	107,946	120,013
Market Capitalization (5) (US\$ Million)	45,763	46,190	53,710
Performance Ratios (%)			
Return on Average Equity - Annualized (6)	18.2%	17.0%	27.1%
Recurring Return on Average Equity - Annualized (6)	23.1%	21.2%	26.4%
Return on Average Assets - Annualized (6)	1.3%	1.2%	2.4%
Recurring Return on Average Assets - Annualized (6)	1.6%	1.5%	2.3%
Solvency Ratio (BIS Ratio)	16.5%	16.1%	16.6%
Annualized Net Interest Margin (7)	10.0%	10.3%	11.0%
Nonperforming Loans Index (NPL) (8)	5.6%	4.8%	4.8%
Provision for Loan Losses/Nonperforming Loans	162%	184%	142%
Efficiency Ratio	45.3%	50.9%	46.2%
Balance Sheet			
	Mar 31, 09	Dec 31, 08	Mar 31, 08
Total Assets	618,943	633,634	484,628
Credit Operations (A)	240,290	241,043	190,709
Sureties, Endorsements and Guarantees	32,439	30,895	27,329
Deposits + Debentures + Borrowings and Onlending and Securities (9) (B)	280,564	282,779	194,258
Credit Operations / Funding (A/B)	85.6%	85.2%	98.2%
Stockholders' Equity of Parent Company	44,999	43,664	41,475
Relevant Data			
Assets Under Management (AUM)	269,087	258,252	276,442
Employees (Individuals)	106,210	108,816	102,628
Branches (Units)	3,909	3,906	3,734
CSBs (Units)	986	999	1,034
Automated Teller Machines (Units)	30,801	30,909	30,928

(1) Described on page 11.

(2) Calculated considering the number of shares outstanding at the time of the association, for the first quarter of 2008.

(3) The number of shares outstanding was adjusted to reflect the stock split that occurred in April 2008.

(4) JCP - interest on own capital. Amounts paid/provisioned (Note 16 - b II to the Financial Statements).

(5) Calculated based on the average quotation of non-voting shares on the last trading day in the period.

(6) Annualized Return was calculated by dividing Net Income of the parent company by the Average Stockholders' Equity of the parent company/Average Assets. The quotient of this division was multiplied by the number of periods of the year to derive the annualized index.

(7) Does not include Treasury.

(8) The ratio of transactions more than 60 days overdue to the total loan portfolio.

(9) Net of compulsory deposits as described on page 20.

(*) Itaú Unibanco Holding S.A. is the new corporate name of Itaú Unibanco Banco Múltiplo S.A. approved in the General Meeting held on April 24, 2009, and pending approval by the Brazilian Central Bank.

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Managerial Statement of Income

Itaú Unibanco's pro forma consolidated net income for the first quarter of 2009 was impacted by non-recurring events, as shown in the table below.

R\$ million

	1st Q/09	4th Q/08	1st Q/08
Recurring Net Income	2,562	2,339	2,719
Effects related to Itaú Unibanco merger (merger of shares)	-	5,183	-
Equalization of accounting criteria	-	(1,414)	-
Provision for Itaú Unibanco integration expenses	-	(888)	-
Additional provision for loan losses	-	(3,023)	-
Effects of the adoption of Law No. 11,638	-	(136)	-
Economic plans provision	(56)	2	(55)
Disposal of investments	-	40	120
Goodwill amortization	(491)	(203)	-
Other non-recurring effects	-	(30)	-
Total non-recurring effects	(547)	(468)	65
Net Income	2,015	1,871	2,784

Note:

The impacts of the nonrecurring events described above are net of tax effects. (Further details are presented in Note 22-I of the Financial Statements).

The result of the first quarter of 2008 corresponds to the sum of the results obtained by Itaú and by Unibanco.

Managerial Statement of Income

The Management Discussion and Analysis Report is based on the Managerial Income Statement which arises from reclassifications made in the accounting income statement. As from this quarter, the accounting income statement presents the effects of exchange variation of investments abroad concentrated in the financial margin. Accordingly, it is no longer required to reclassify such amounts to derive the Managerial Income Statement. As a result, we have maintained only the reclassification for the financial margin of tax effects from the hedge of investments abroad, which is recognized in the tax expense (PIS and Cofins) and income tax and social contribution on net income lines of the accounting income statement.

In this quarter, we increased our ownership structure in Redecard, taking control of the company. In consequence, Redecard started to be fully consolidated.

For comparison purposes, we have adjusted the accounting statements (income statements and balance sheet) for periods before the first quarter of 2009, with the full consolidation of Redecard.

In the first quarter of 2009, the real appreciated 0.9% against the U.S. dollar, while in the prior quarter it depreciated by 22.1%. With respect to the euro, the real appreciated by 4.9% in the first quarter of 2009 and depreciated by 20.2% in the last quarter of 2008.

As a result of the exchange variation seen in the period, combined with our exchange risk management of investments abroad, the tax effect of the hedge of Itaú Unibanco investments abroad and sovereign securities issued by foreign governments corresponded to a R\$ 40 million expense in the quarter.

Macroeconomic Indices

	Mar 31,09	Dec 31,08	Mar 31,08
EMBI Brazil Risk	425	429	259
CDI (In the Quarter)	2.9%	3.3%	2.6%
Dollar Exchange Rate (Var. in the Quarter)	-0.9%	22.1%	-1.3%
Dollar Exchange Rate (Quotation in R\$)	2.3152	2.3370	1.7491
IGP-M (In the Quarter)	-0.9%	1.2%	2.4%
Savings Rate (In The Quarter)	1.9%	2.1%	1.7%

Executive Summary

First Quarter of 2009

Managerial Statement of Income

Our strategy of management of the exchange risk of the capital invested abroad has the objective of not permitting impacts on the result from the exchange variation. To reach that goal, the exchange risk is neutralized and the investments are remunerated in Reals by using derivative financial instruments. Our hedge strategy further considers all tax effects. The tax benefit obtained with sovereign securities issued by foreign governments is also part of this adjustments.

R\$ million

1st Quarter/09	Itaú Unibanco Pro Forma			
	Accounting	Non-recurring Effects	Tax Effect of Hedge and Sovereign Bonds	Managerial
Managerial Financial Margin	10,610	-	(40)	10,570
Financial Margin with Customers	9,362	-	-	9,362
Financial Margin with Market	1,248	-	(40)	1,207
Result from Loan Losses	(3,425)	-	-	(3,425)
Provision for Loan and Lease Losses	(3,834)	-	-	(3,834)
Recovery of Credits Written Off as Losses	410	-	-	410
Net Result from Financial Operations	7,185	-	(40)	7,145
Other Operating Income/(Expenses)	(3,459)	624	23	(2,812)
Banking fees and charge revenues	3,563	-	-	3,563
Result from Op. of Insurance, Pension Plans and Capitalization	502	-	-	502
Non-interest Expenses	(7,018)	624	-	(6,394)
Tax Expenses for ISS, PIS and Cofins	(826)	-	23	(804)
Equity in the Earnings of Associated Companies	30	-	-	30
Other Operating Income	291	-	-	291
Operating Income	3,727	624	(17)	4,333
Non-operating Income	(23)	-	-	(23)
Income before Tax and Profit Sharing	3,703	624	(17)	4,310
Income Tax and Social Contribution	(1,082)	(77)	17	(1,142)
Profit Sharing	(406)	-	-	(406)
Minority Interests	(200)	-	-	(200)
Net Income	2,015	547	-	2,562

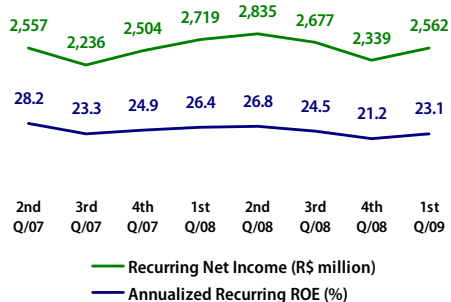
R\$ million

4th Quarter/08	Itaú Unibanco Pro Forma					
	Pro Forma	Redecard	Non-recurring Effects	Distribution of Exchange Variation	Tax Effect of Hedge and Sovereign Bonds	Managerial
Managerial Financial Margin	6,763	84	79	(24)	3,012	9,915
Financial Margin with Customers	9,252	84	79	-	-	9,416
Financial Margin with Market	(2,489)	-	-	(24)	3,012	499
Result from Loan Losses	(7,917)	-	4,908	38	-	(2,971)
Provision for Loan and Lease Losses	(8,376)	-	4,908	38	-	(3,430)
Recovery of Credits Written Off as Losses	459	-	-	-	-	459
Net Result from Financial Operations	(1,153)	84	4,987	14	3,012	6,944
Other Operating Income/(Expenses)	(7,557)	222	4,604	(35)	(314)	(3,081)
Banking fees and charge revenues	3,762	355	-	(12)	-	4,104
Result from Op. of Insurance, Pension Plans and Capitalization	294	-	265	(0)	-	559
Non-interest Expenses	(12,115)	(133)	5,065	128	-	(7,056)
Tax Expenses for ISS, PIS and Cofins	(713)	(30)	-	8	(314)	(1,049)
Equity in the Earnings of Associated Companies	263	-	(75)	(158)	-	30
Other Operating Income	953	30	(651)	-	-	332
Operating Income	(8,710)	306	9,591	(21)	2,698	3,863
Non-operating Income	(31)	(1)	13	(3)	-	(23)
Income before Tax and Profit Sharing	(8,741)	305	9,604	(24)	2,698	3,840
Income Tax and Social Contribution	11,033	(98)	(9,163)	5	(2,698)	(920)
Profit Sharing	(307)	(4)	-	-	-	(311)
Minority Interests	(114)	(203)	27	20	-	(271)
Net Income	1,871	-	468	-	0	2,339

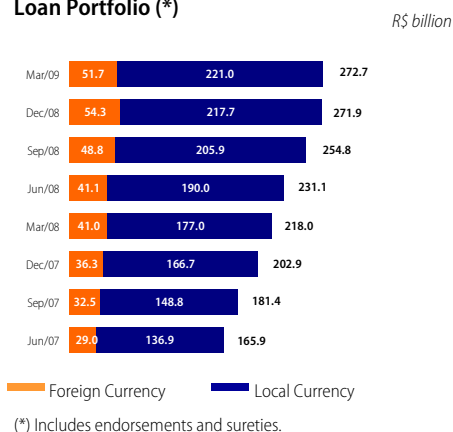
Executive Summary

First Quarter of 2009

Net Income and Annualized Return on Average Equity



Loan Portfolio (*)



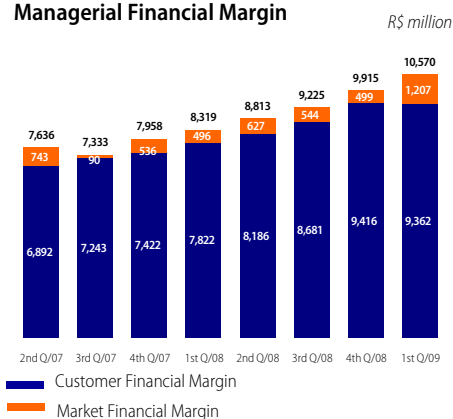
(*) Includes endorsements and sureties.

Recurring net income for the first quarter of 2009 totaled R\$ 2,562 million, which corresponds to a 9.5% increase compared to the fourth quarter of 2008. The parent company stockholders' equity reached R\$ 44,999 million at March 31, 2009, and accordingly the annualized recurring return on average stockholders' equity was 23.1% in the first quarter of 2009, which is equal to a 190 basis points increase compared to the fourth quarter of the previous year.

	R\$ million			Variation (%)	
	Mar 31,09	Dec 31,08	Mar 31,08	Mar/09-Dec/08	Mar/09-Mar/08
Individuals	94,474	93,172	79,684	1.4%	18.6%
Credit Card	23,122	23,638	19,350	-2.2%	19.5%
Personal Loans	22,588	21,681	21,366	4.2%	5.7%
Vehicles	48,765	47,853	38,968	1.9%	25.1%
Businesses	152,886	153,466	116,660	-0.4%	31.1%
Corporate	101,319	102,826	81,516	-1.5%	24.3%
Micro, small and middle market	51,567	50,640	35,144	1.8%	46.7%
Directed Loans	11,859	11,898	10,469	-0.3%	13.3%
Rural Loans	5,250	5,654	5,669	-7.2%	-7.4%
Mortgage Loans	6,609	6,244	4,800	5.8%	37.7%
Argentina/Chile/Uruguay/Paraguay	13,511	13,402	11,225	0.8%	20.4%
Total	272,729	271,938	218,038	0.3%	25.1%

At the end of the first quarter of 2009, Itaú Unibanco's credit portfolio, including sureties and endorsements, amounted to R\$ 272,729 million, a 0.3% increase from December 31, 2008. The economic downturn brought about a lower growth rate in the loan and financing portfolio. Our transactions with individuals in Brazil grew 1.4% in the period, driven by a 4.2% increase in personal credit transactions and a 1.9% expansion in the vehicle financing volume. Such increases were partly offset by the seasonal decrease in the balance of credit card transactions. Loans to companies in Brazil declined by 0.4% compared to the end of 2008. This drop is associated with a 1.5% decrease in the balance of loans to corporate businesses, partially compensated by the 1.8% increase in the balance of loans to micro, small and mid-sized companies. Rural and real estate property loans were down 0.3%, primarily as a result of the decrease in the demand from agribusiness, considering that the real estate portfolio grew by 5.8% in the period. Loans and financing in Chile, Uruguay, Argentina and Paraguay increased by 0.8% in the period.

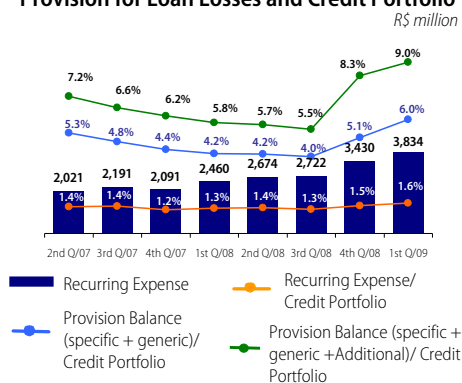
Managerial Financial Margin



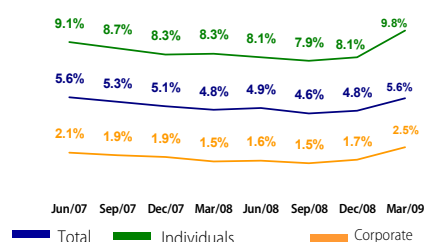
Itaú Unibanco's managerial financial margin amounted to R\$ 10,570 million in the first quarter of 2009, a 6.6% growth compared to the fourth quarter of 2008. The managerial financial margin on customer transactions totaled R\$ 9,362 million, representing a 0.6% decline from the prior quarter. Such impact was caused by the decrease in interest rates comparing both periods which was more intense than the gain related with higher volume of assets. The financial margin on market transactions grew 142.0% from the prior quarter to reach R\$ 1,207 million, primarily on account of results arising from management of fixed-rate positions and proprietary positions.

Executive Summary

Provision for Loan Losses and Credit Portfolio

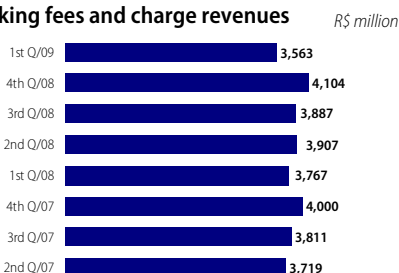


NPL Ratio(*) - Individuals x Businesses (%)

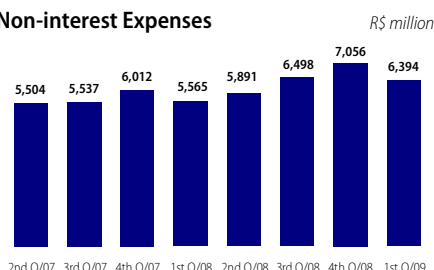


(*) Nonperforming Loans: Loan transactions overdue more than 60 days.

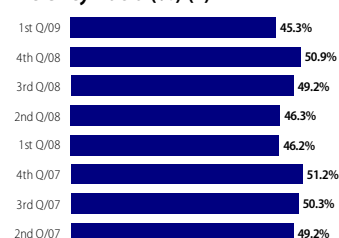
Banking fees and charge revenues



Non-interest Expenses

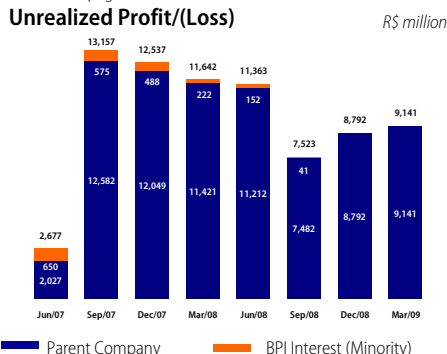


Efficiency Ratio (%) (*)



(*) The criteria for calculating the efficiency ratio are detailed on page 16.

Unrealized Profit/(Loss)



Itaú Unibanco's expense for doubtful loans added up to R\$ 4,373 million in the first quarter of 2009, increasing by 27.5% from the fourth quarter of 2008. During the quarter, we used R\$ 539 million of the additional provision balance previously recorded to meet the economic environment deterioration, leading the expense for doubtful loans to R\$ 3,834 million, an increase of 11.8% compared to the prior quarter. The economic downturn beginning in the fourth quarter of 2008 continued to impact the risk quality of the portfolios of credits to micro, small and mid-sized companies and individual customers, thus requiring increased allowance amounts. Similarly, the evolution of the nonperforming loan ratio of Itaú Unibanco reflects the effects of the economic slowdown on the ability to pay of our customers, including individuals and businesses. During the first quarter of 2009, this ratio reached 5.6%, an 80 basis points change compared to the prior quarter.

Banking service fees and banking charge revenues amounted to R\$ 3,563 million in the first quarter of 2009, a 13.2% decline from the last quarter of the prior year. The main driver of this change was the discontinuance of the credit information renewal charge, in the amount of R\$ 118 million, which was suspended by judicial decision.

Moreover, revenues amounting to R\$ 95 million, referring to the fiscal year of 2008, were reversed. Additionally, revenues from credit transactions and guarantees provided decreased due to the reduced volume of loan and financing transactions. Finally, revenues from credit card transactions were down, essentially as a result of the seasonal higher volume of transactions at year end and subsequent decrease.

Non-interest expenses added up to R\$ 6,394 million in the first quarter of 2009, a 9.4% decrease quarter-on-quarter. Personnel expenses were influenced by the seasonal pattern of a higher number of employees on vacation in the first quarter of the year. The reduced level of economic activity usually seen in the first quarter of the year impacted the major expense accounts. As a result of these drivers, the efficiency ratio was 45.3% in the first quarter of 2009.

In the first quarter of 2009, Itaú Unibanco's unrealized net income/(loss) totaled R\$ 9,141 million. In this period, we increased our ownership structure in Redecard, exercising the option to purchase approximately 24 million common shares, taking control of the company. The balance of the additional provision for doubtful loans reached R\$ 7,252 million in this quarter. It should be noted that this provision is not taken into account to determine unrealized net income/(loss).

Executive Summary

First Quarter of 2009

Itaú Unibanco

Balance Sheet

R\$ million

ASSETS	Mar 31,09	Dec 31,08	Mar 31,08	Variation	
				Mar/09- Dec/08	Mar/09- Mar/08
Current and Long-term Assets	608,549	623,357	477,400	-2.4%	27.5%
Cash and Cash Equivalents	13,062	15,853	8,701	-17.6%	50.1%
Short-term Interbank Deposits	126,542	124,546	89,781	1.6%	40.9%
Securities and Derivative Instruments	136,248	138,344	104,286	-1.5%	30.6%
Interbank and Interbranch Accounts	16,044	14,268	28,451	12.5%	-43.6%
Loans, Leasing Operations and Other Credits	240,290	241,043	190,709	-0.3%	26.0%
(Allowance for Loan Losses)	(21,637)	(19,972)	(11,198)	8.3%	93.2%
Other Assets	98,000	109,276	66,671	-10.3%	47.0%
Foreign Exchange Portfolio	39,424	51,829	31,007	-23.9%	27.1%
Others	58,576	57,447	35,664	2.0%	64.2%
Permanent Assets	10,394	10,277	7,228	1.1%	43.8%
Investments	2,233	2,258	2,242	-1.1%	-0.4%
Fixed Assets	4,208	4,176	2,813	0.8%	49.6%
Intangible	3,953	3,843	2,173	2.9%	81.9%
TOTAL ASSETS	618,943	633,634	484,628	-2.3%	27.7%

R\$ million

LIABILITIES AND EQUITY	Mar 31,09	Dec 31,08	Mar 31,08	Variation	
				Mar/09- Dec/08	Mar/09- Mar/08
Current and Long-term Liabilities	570,653	586,585	437,834	-2.7%	30.3%
Deposits	202,458	206,189	120,738	-1.8%	67.7%
Demand Deposits	26,186	28,071	23,990	-6.7%	9.2%
Savings Accounts	39,347	39,296	38,988	0.1%	0.9%
Interbank Deposits	3,611	2,921	3,007	23.6%	20.1%
Time Deposits	133,315	135,901	54,752	-1.9%	143.5%
Funds Received under Securities Repurchase Agreements	127,510	124,358	115,164	2.5%	10.7%
Funds from Acceptances and Issue of Securities	20,559	19,596	13,422	4.9%	53.2%
Interbank and Interbranch Accounts	5,974	3,008	8,143	98.6%	-26.6%
Borrowings and On-lendings	38,601	42,741	35,461	-9.7%	8.9%
Financial Instruments and Derivatives	9,031	14,807	9,127	-39.0%	-1.1%
Technical Provisions for Insurance, Pension Plans and Cap.	45,697	41,574	36,443	9.9%	25.4%
Other Liabilities	120,823	134,311	99,336	-10.0%	21.6%
Foreign Exchange Portfolio	38,706	50,761	29,722	-23.7%	30.2%
Subordinated Debt	22,946	22,465	19,070	2.1%	20.3%
Others	59,171	61,085	50,544	-3.1%	17.1%
Deferred Income	242	231	150	4.5%	61.5%
Minority Interest in subsidiaries	3,050	3,154	5,170	-3.3%	-41.0%
Stockholders' Equity of Parent Company	44,999	43,664	41,475	3.1%	8.5%
TOTAL LIABILITIES AND EQUITY	618,943	633,634	484,628	-2.3%	27.7%
Deposits	202,458	206,189	120,738	-1.8%	67.7%
Assets Under Management (AUM)	269,087	258,252	276,442	4.2%	-2.7%
Total Deposits + Assets Under Management (AUM)	471,545	464,441	397,180	1.5%	18.7%

On March 31, 2008, the balance derives from the sum of balances obtained by Itaú and Unibanco in that period.

Income Statement

R\$ million

	1st Q/09	4th Q/08	1st Q/08	Variation			
				1st Q/09-4th Q/08	%	1st Q/09-1st Q/08	%
Managerial Financial Margin	10,570	9,915	8,319	655	6.6%	2,251	27.1%
Financial Margin with Customers	9,362	9,416	7,822	(53)	-0.6%	1,540	19.7%
Financial Margin with Market	1,207	499	496	709	142.0%	711	143.4%
Result from Loan Losses	(3,425)	(2,971)	(2,146)	(454)	15.3%	(1,279)	59.6%
Provision for Loan and Lease Losses	(3,834)	(3,430)	(2,460)	(404)	11.8%	(1,375)	55.9%
Recovery of Credits Written Off as Losses	410	459	314	(49)	-10.8%	96	30.6%
Net Result from Financial Operations	7,145	6,944	6,173	202	2.9%	973	15.8%
Other Operating Income/(Expenses)	(2,812)	(3,081)	(1,805)	269	-8.7%	(1,006)	55.7%
Banking fees and charge revenues	3,563	4,104	3,767	(541)	-13.2%	(204)	-5.4%
Result from Operations of Insurance, Pension Plans and Cap.	502	559	500	(57)	-10.2%	1	0.2%
Non-interest Expenses	(6,394)	(7,056)	(5,565)	662	-9.4%	(829)	14.9%
Tax Expenses for ISS, PIS and Cofins	(804)	(1,049)	(770)	245	-23.4%	(34)	4.4%
Equity in the Earnings of Associated Companies	30	30	50	0	1.4%	(20)	-40.3%
Other Operating Income	291	332	212	(40)	-12.1%	80	37.7%
Operating Income	4,333	3,863	4,367	471	12.2%	(34)	-0.8%
Non-operating Income	(23)	(23)	70	(0)	0.9%	(93)	-133.0%
Income before Tax and Profit Sharing	4,310	3,840	4,437	470	12.2%	(127)	-2.9%
Income Tax and Social Contribution	(1,142)	(920)	(1,060)	(222)	24.1%	(82)	7.7%
Profit Sharing	(406)	(311)	(358)	(95)	30.7%	(48)	13.4%
Minority Interests in subsidiaries	(200)	(271)	(300)	70	-26.0%	100	-33.3%
Recurring Net Income	2,562	2,339	2,719	223	9.5%	(157)	-5.8%

Data of the first quarter of 2008 derive from the sum of revenues and expenses obtained by Itaú and Unibanco in that period.